


KOCH COMPANIES IN CANADA

Based in Wichita, Kan., Koch Industries, Inc. is one of the largest private companies in America according to *Forbes* magazine. It owns a diverse group of companies involved in refining and chemicals; process and pollution control equipment and technologies; minerals; fertilizers; polymers and fibers; commodity trading and services; forest and consumer products, and ranching. Koch companies have a presence in nearly 60 countries and employ about 67,000 people. Since 2003, Koch companies have invested more than \$43 billion in acquisitions and other capital expenditures.

In Canada, Koch companies employ about 2,400 people involved in manufacturing, trading, marketing and sales.

Flint Hills Resources, LLC, through its subsidiaries, is a leading refining and chemicals company. Its subsidiaries market products such as gasoline, diesel, jet fuel, ethanol, olefins, polymers and intermediate chemicals, as well as base oils and asphalt. Other subsidiaries operate refineries in Alaska (North Pole), Minnesota (Rosemount) and Texas (Corpus Christi), with a combined crude oil processing capacity of more than 800,000 barrels per day. The petrochemical business includes production facilities in Illinois, Michigan and Texas. These plants produce aromatics, olefins, polymers and intermediate chemicals. Various other subsidiaries operate ethanol plants in Iowa, produce and market asphalt in the Midwest, and own an interest in a lubricants base oil facility in Louisiana. Flint Hills Resources is among Canada's largest crude oil purchasers, shippers and exporters. To meet the needs of its more than 90 Canadian crude oil customers, the Supply Group operates a fully integrated marketing and customer service desk in Calgary and operates a crude oil terminal in Hardisty, Alberta. The group also coordinates crude oil supply for the company's Pine Bend Refinery in Minnesota.

Georgia-Pacific LLC, based in Atlanta, and its subsidiaries have approximately 300 manufacturing facilities across North America, South America and Europe, ranging from large pulp, paper and tissue operations to gypsum plants, box plants and building products operations. North American consumer brands include Quilted Northern®, Angel Soft®, Brawny®, Mardi Gras®, Vanity Fair® and the Dixie® brand of tabletop products. The company's leading European brands include Lotus®, Colhogar®, Delica®, Tenderly® and the Demak'Up® brand of facial cleansing products. It also markets paper towel, napkin and soap dispensing systems used in commercial settings. The packaging business is one of the United States' largest suppliers of corrugated containers to manufacturers, and the building products businesses have long been among the nation's leading suppliers to lumber and building materials dealers and do-it-yourself warehouse retailers. The company has facilities in Alberta, British Columbia, Nova Scotia, Ontario and Quebec.



INVISTA B.V. and its subsidiaries are among the world's largest producers of polymers and fibers, primarily nylon, spandex and polyester. With facilities in more than 20 countries, INVISTA materials go into items that enrich people's lives every day including clothing, carpet, luggage, automobile interiors, airbags and many other products. INVISTA operates four businesses: Apparel, Intermediates, Performance Surfaces & Materials, and Polymer & Resins, as well as a technology licensing segment. INVISTA delivers exceptional value for its customers through technology innovations, market insights and a powerful portfolio of global trademarked products including LYCRA® fiber, STAINMASTER® carpet, ANTRON® carpet fiber, and COOLMAX® fabric. In Ontario, INVISTA (Canada) Company has plants in Kingston (one of INVISTA's largest) and Maitland as well as an office in Mississauga. In 2008, the company expanded its multi-million dollar research and development facility in Kingston, which serves its Performance Surfaces & Materials business.

Koch Chemical Technology Group, LLC companies design, manufacture, sell, install and service process and pollution control equipment, and provide engineering services for industries and municipalities worldwide. Its subsidiaries in Canada include Koch Heat Transfer Company Canada and Koch-Glitsch Canada.

Koch Exploration Canada and its affiliates acquire, develop and trade crude oil and natural gas properties in the United States and Canada. The company has an office in Calgary.

Koch Fertilizer Canada, ULC owns a fertilizer complex in Brandon, Manitoba, and product distribution terminals in Watson and Tuxford, Saskatchewan, and Oak Bluff, Manitoba. The company and its affiliates, including Koch Nitrogen Company LLC, have the capability to manufacture, market and distribute more than 13 million metric tons of fertilizer products annually.

Safety and Environmental Commitment

Koch companies are committed to operating their businesses in a manner that protects the health and safety of their employees, the public and the environment. Koch companies are among the best in the industry when it comes to safety performance, and continually improve their environmental performance by reducing waste and increasing efficiency.

- Koch Fertilizer Canada's reclamation program for out-dated instrumentation was recognized with the Environmental Preservation "Above and Beyond Award" from Automation Service.
- Koch-Glitsch employees in Uxbridge, Ontario, have received the Level II Health & Safety Achievement Award from the Industrial Accident Prevention Association for its commitment to developing and maintaining a safe workplace.
- Koch-Glitsch Canada Company earned the Water Conservation Award from Lake Simcoe Region Conservation Authority.

- **Community Commitment**

Koch Fertilizer has pledged \$10,000 to help fund a new instrument landing system at the Brandon, Manitoba, airport. The system will help improve safety and remove barriers to airport usage that may lead to opportunities for commercial air service to the area.

- INVISTA (Canada) Company is supporting community enrichment through its sponsorship of the INVISTA Centre, a state-of-the-art recreational complex in eastern Ontario built to enhance family and community activity in the area.
- Flint Hills Resources' community investments include support of Royal Canadian Mounted Police community initiatives, Hardisty minor sports and middle school academic awards as well as community events.
- Through a challenge grant, Koch Fertilizer Canada helped raise money to purchase and install eight siren alarm stations throughout Brandon. Following the company's initial donation of \$39,200, which was matched by Manitoba Hydro, Koch Fertilizer Canada donated an additional \$39,200 to the Sirens for Safety campaign. The effort was a partnership with the City of Brandon and the Brandon Emergency Alerting Program.
- Georgia-Pacific partners with many local and national charitable organizations to improve the quality of life in communities where GP employees live and work. The company focuses support in four key areas: education, enrichment of community, environment and entrepreneurship.
- INVISTA Canada has donated \$15,000 to support improvements at the Mac Johnson Wildlife Area near Brockville. The company has also contributed \$20,000 to the Kid 4 Kids Marathon for construction of a new pool for children with physical and mental disabilities. Additional community involvement includes sponsorship of local high school science contests, and supporting the Salvation Army and local food banks.

Koch companies have a presence in the following Canadian provinces:

Alberta

Georgia-Pacific Canada LP
 Flint Hills Resources Canada, LP
 Koch Exploration Company, LLC
 Koch-Glitsch Canada

British Columbia

Georgia-Pacific Canada LP

Manitoba

Koch Fertilizer Canada, ULC

Nova Scotia

Georgia-Pacific Canada LP

Ontario

Georgia-Pacific
 INVISTA (Canada) Company
 Koch Heat Transfer Canada
 Koch-Glitsch Canada

Quebec

Georgia-Pacific Canada LP

Saskatchewan

Koch Fertilizer Canada, ULC