


KOCH COMPANIES IN CANADA

Based in Wichita, Kan., Koch Industries, Inc. is one of the largest private companies in America according to *Forbes* magazine. It owns a diverse group of companies involved in refining and chemicals; process and pollution control equipment and technologies; minerals; fertilizers; polymers and fibers; commodity and financial trading and services; and forest and consumer products. Koch companies have a presence in nearly 60 countries and employ about 70,000 people.

In Canada, Koch Industries, Inc. and its affiliates employ more than 3,000 people involved in manufacturing, trading, marketing and sales.

Flint Hills Resources is a leading producer of fuels, petrochemicals and other petroleum products such as base oils for lubricants and asphalt. It operates refineries in the United States (in Alaska, Minnesota and Texas) with a combined crude oil processing capacity of more than 800,000 barrels per day. The company's petrochemical business includes U.S. production facilities in Illinois, Michigan and Texas. These plants produce aromatics, olefins, polymers and intermediate chemicals. Flint Hills Resources is among Canada's largest crude oil purchasers, shippers and exporters, coordinating supply for its refinery in Minnesota. The company also operates a crude oil terminal in Hardisty, Alberta. The Crude Oil Supply & Trading group combines a substantial physical market presence with superior financial strength to create value for its more than 90 customers in Canada. The company and its affiliates also produce and market asphalt and owns an interest in a base oil facility.

Georgia-Pacific LLC, based in Atlanta, and its affiliates have nearly 300 manufacturing facilities across North America, South America and Europe, ranging from large pulp, paper and tissue operations to gypsum plants, box plants and building products operations. North American consumer brands include Quilted Northern[®], Angel Soft[®], Brawny[®], Vanity Fair[®] and Dixie[®] cups and tabletop products. Its European brands include Lotus[®], Colhogar[®], Delica[®], Tenderly[®] and the Demak'Up[®] brand of facial cleansing products. The company also markets paper towel, napkin and soap dispensing systems used in commercial settings. The packaging business is one of the country's largest suppliers of corrugated containers to consumer product manufacturers. The company has facilities in Alberta, British Columbia, Nova Scotia, Ontario and Quebec.



INVISTA B.V. and its subsidiaries are among the world's largest integrated producers of polymers and fibers, primarily for nylon, spandex and polyester applications. INVISTA is behind many items that enrich people's lives every day; clothing, carpets, luggage, plastic bottles, automobile interiors, airbags and many other products originate in one of INVISTA's global manufacturing facilities. Built on a heritage of innovation, INVISTA owns more than 1,000 unique pending or granted U.S. patents, with corresponding patents in nearly all of the countries where INVISTA has a business presence. INVISTA delivers exceptional value for its customers through technology innovations, market insights and a powerful portfolio of global trademarks including LYCRA® fiber, STAINMASTER® carpet, ANTRON® carpet, COOLMAX® fabric and others. In Ontario, INVISTA (Canada) Company has plants in Kingston (one of INVISTA's largest), Ajax, St. Clair River, and Maitland as well as an office in Mississauga. In 2008, the company expanded its multi-million dollar research and development facility in Kingston, which serves its Performance Surfaces and Materials business.

Koch Chemical Technology Group, LLC companies design, manufacture, sell, install and service process and pollution control equipment, and provide engineering services for industries and municipalities worldwide. Its subsidiaries in Canada include Koch Heat Transfer Company, Koch-Glitsch, Unifin International, Iris Power and John Zink Company.

Koch Exploration Canada and its affiliates acquire, develop and trade crude oil and natural gas properties in the United States, Canada and Brazil. The company has an office in Calgary.

Koch Fertilizer Canada, ULC and its affiliates own a fertilizer complex in Brandon, Manitoba, and product distribution terminals in Watson and Tuxford, Saskatchewan, and Oak Bluff, Manitoba. The company and its affiliates, including Koch Fertilizer, LLC and Koch Nitrogen Company LLC, have the capability to manufacture, market and distribute more than 9 million metric tons of nitrogen products annually.

Safety and Environmental Commitment

Koch companies are committed to operating their businesses in a manner that protects the health and safety of their employees, the public and the environment. Koch companies are among the best in the industry when it comes to safety performance, and continually improve their environmental performance by reducing waste and increasing efficiency.

Koch Fertilizer Canada's reclamation program for out-dated instrumentation was recognized with the Environmental Preservation "Above and Beyond Award" from Automation Service.

Koch-Glitsch employees in Uxbridge, Ontario, have completed more than five years and 1.4 million man-hours without a lost time accident. The facility has received the Level II Health & Safety Achievement Award from the Industrial Accident Prevention Association for its commitment to developing and maintaining a safe workplace.

INVISTA's Kingston employees have reached a safety milestone of 10 million hours without a lost time injury. The St. Clair River site reached 24 years without a lost time injury in 2008.

Koch-Glitsch Canada Company earned the Water Conservation Award from Lake Simcoe Region Conservation Authority.

Community Commitment

INVISTA (Canada) Company is supporting community enrichment through its sponsorship of the INVISTA Centre, a new, state-of-the-art recreational complex in eastern Ontario built to enhance family and community activity in the area.

Flint Hills Resources' community investments include support of Royal Canadian Mounted Police community initiatives, Hardisty minor sports and middle school academic awards as well as community events.

Koch Fertilizer Canada launched a challenge grant that raised money to purchase and install eight siren alarm stations throughout Brandon. Following the company's initial donation of \$39,200, which was matched by Manitoba Hydro, Koch Fertilizer donated an additional \$39,200 to the Sirens for Safety campaign. The effort was a partnership with the City of Brandon and the Brandon Emergency Alerting Program.

Georgia-Pacific partners with many local and national charitable organizations to improve the quality of life in communities where GP employees live and work. The company focuses support in four key areas: education, enrichment of community, environment and entrepreneurship.

INVISTA Canada has donated \$15,000 to support improvements at the Mac Johnson Wildlife Area near Brockville. The company has also contributed \$20,000 to the Kid 4 Kids Marathon for construction of a new pool for children with physical and mental disabilities. Additional community involvement includes sponsorship of local high school science contests, and supporting the Salvation Army and local food banks.

Koch companies have a presence in the following Canadian provinces:

Alberta

Georgia-Pacific
Flint Hills Resources
Koch Exploration Company
Koch Heat Transfer

British Columbia

Georgia-Pacific

Manitoba

Koch Fertilizer Canada, ULC

Nova Scotia

Georgia-Pacific

Ontario

Georgia-Pacific
INVISTA (Canada) Company
Iris Power
Unifin International
Koch-Glitsch

Quebec

Georgia-Pacific
John Zink affiliate

Saskatchewan

Koch Fertilizer Canada, ULC

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