

## KOCH COMPANIES IN EUROPE

Based in Wichita, Kan., Koch Industries, Inc. is one of the largest private companies in America according to *Forbes* magazine. It owns a diverse group of companies involved in refining and chemicals; process and pollution control equipment and technologies; minerals; fertilizers; polymers and fibers; commodity and financial trading and services; and forest and consumer products. Koch companies have a presence in nearly 60 countries and employ about 70,000 people.

In Europe, Koch Industries, Inc. and its affiliates employ about 10,000 people in sales, trading, marketing and manufacturing.

**Koch Supply & Trading** companies around the world trade and provide risk management services in crude oil; refined petroleum products; natural gas and gas liquids; gas, power and emissions; steel; industrial metals; energy; and other commodities and financial instruments. One of the companies owns a refinery in Rotterdam, the Netherlands.

**Koch Carbon, LLC** and its affiliates globally trade and transport petroleum coke, coal, cement, pulp and paper, sulfur and other related commodities through a network of bulk import/export terminals in the United States and Europe.

**Koch Fertilizer, LLC** and its affiliates own or have interests in nitrogen fertilizer plants in the United States, Canada, Trinidad and Tobago, and Venezuela; and cover global demand through state-of-the-art terminals in the U.S., Canada and Europe. The company and its affiliates; including Koch Fertilizer Trading, Sarl, Koch Fertilizer Products, SAS and Koch Fertiliser, Ltd have the capability to manufacture, market and distribute more than 9 million metric tons of nitrogen products annually.

**Flint Hills Resources** is a leading producer of fuels, petrochemicals and other petroleum products such as base oils for lubricants and asphalt. It operates three refineries in the United States (Alaska, Minnesota and Texas) with a combined crude oil processing capacity of more than 800,000 barrels per day. The company's petrochemical business includes U.S. production facilities in Illinois, Michigan and Texas. These plants produce aromatics, olefins, polymers and intermediate chemicals. These commodity chemicals are marketed and distributed from offices in Europe.

**Georgia-Pacific LLC** and its affiliates have nearly 300 manufacturing facilities across North America, South America and Europe, ranging from large pulp, paper and tissue operations to gypsum plants, box plants and building products operations. Its internationally familiar consumer brands include Lotus<sup>®</sup>, Colhogar<sup>®</sup>, Delica<sup>®</sup>, Tenderly<sup>®</sup>, Selpak<sup>®</sup> and the Demak'Up<sup>®</sup> brand of facial cleansing products.

**INVISTA B.V.** and its subsidiaries are among the world's largest integrated producers of polymers and fibers, primarily for nylon, spandex and polyester applications. INVISTA has facilities in more than 20 countries across the globe and operates four major businesses: Apparel, Intermediates, Performance Surfaces and Materials, and Polymer and Resins. INVISTA is behind many items that enrich people's lives every day; clothing, carpets, luggage, plastic bottles, automobile interiors, airbags and many other products originate in one of INVISTA's global manufacturing facilities. Built on a heritage of innovation, INVISTA owns more than 1,000 unique pending or granted U.S. patents, with corresponding patents in nearly all of the countries where INVISTA has a business presence. INVISTA delivers exceptional value for its customers through technology innovations, market insights and a powerful portfolio of global trademarks including LYCRA® fiber, STAINMASTER® carpet, ANTRON® carpet, COOLMAX® fabric and others.

**Koch Chemical Technology Group, LLC** companies design, manufacture, sell, install and service process and pollution control equipment, and provide engineering services for industries and municipalities worldwide. Subsidiaries include: **John Zink Company, Koch Heat Transfer Company, Koch Membrane Systems** and **Koch-Glitsch**.

Koch companies have a presence in the following European locations:

#### **Belgium**

Flint Hills Resources, S.à r.l. (Brussels, Geel)  
Koch Carbon Belgium BVBA (Antwerp)  
Koch-Glitsch B.V.B.A. (Wijnegem)  
Georgia-Pacific (Brussels)  
Koch Membrane Systems Division (Wijnegem)

#### **Czech Republic**

Koch-Glitsch affiliate (Brno)

#### **Denmark**

Georgia-Pacific (Copenhagen)

#### **Estonia**

Georgia-Pacific (Tallinn)

#### **Finland**

Georgia-Pacific (Nokia)

#### **France**

INVISTA (Paris/Lyon, Chalampé)  
John Zink Company (Nanterre Cedex)  
Koch Engineering Company Ltd. (Villeurbanne)  
Koch-Glitsch France, S.à r.l. (Cedex)  
Koch International (Argenteuil and Paris)  
Koch Fertilizer Products SAS (Paris)  
Georgia-Pacific (Courbevoie, Kunheim, Gien, Saint-Etienne-du-Rouvray, Hondouville)  
Koch Membrane Systems Division (Cedex)

#### **Germany**

Flint Hills Resources, S.à r.l. (Oehringen)  
INVISTA (Gersthofen, Offenbach, Östringen, Michelau and Hattersheim)  
John Zink Company (Frankfurt and Frankfurt am Main)  
KEU, GmbH (Krefeld)  
Koch-Glitsch Inc. (Viernheim)  
Koch Membrane Systems GmbH (Aachen)  
Georgia-Pacific (Moers)

#### **Greece**

Georgia-Pacific (Athens, Parts)

#### **Ireland**

Georgia-Pacific (Dublin)

#### **Italy**

INVISTA (Milan)  
John Zink Company (Milan)  
Koch-Glitsch Italia, S.r.l. (Bergamo, Campoverde de Aprilia and Milan)  
Koch Heat Transfer Group (Bagnolo Cremaso)  
Georgia-Pacific (Genoa, Castelnuovo, Avigliano)  
Koch Membrane Systems Division (Milan)

#### **Latvia**

Georgia-Pacific (Riga)

#### **Lithuania**

Georgia-Pacific (Vilnius)

**Luxembourg**

John Zink International, S.à.r.l. (Dudelange)  
Koch Heat Transfer Company, S.r.l. (Dudelange)  
Georgia-Pacific (Luxembourg)  
INVISTA (Luxembourg)

**Netherlands**

INVISTA (Vlissingen, Dordrecht, Kerkrade, Goes and Rozenburg/Rotterdam)  
John Zink Benelux (Capelle)  
Koch HC Partnership BV (Europoort-Rotterdam)  
Georgia-Pacific (Cuijk)

**Norway**

Georgia-Pacific (Oslo)

**Russia**

Koch-Glitsch, representative office (Moscow)  
Georgia-Pacific (Ivanteevka)

**Slovakia**

Georgia-Pacific (Hlohovec)

**Spain**

INVISTA (Barcelona)  
John Zink Company (Madrid)  
Koch Membrane Systems Division (Madrid)  
Koch-Glitsch, S.L. (Madrid)  
Georgia-Pacific (Barcelona, Allo)

**Sweden**

Georgia-Pacific (Helsingborg)

**Switzerland**

Flint Hills Resources, S.à r.l. (Lugano)  
INVISTA (Geneva)  
Georgia-Pacific (Zug)  
Koch-Glitsch AG (Zurich)  
Koch Minerals S.A. (Lugano)  
Koch Fertilizer Trading Sàrl (Geneva):  
Koch Supply & Trading (Geneva)

**Turkey**

INVISTA (Istanbul)  
Georgia-Pacific (Istanbul, Karamursel)

**United Kingdom**

INVISTA (Maydown, Wilton and Gloucester)  
Koch-Glitsch UK (Stoke-on-Trent, Kirkby Stephen, Sunbury on Thames)  
Flint Hills Resources, S.à r.l. (London)  
John Zink Company (Sunbury on Thames)  
Koch Carbon (London)  
Koch Fertiliser, Ltd (Hampshire)  
Koch Supply & Trading (London)  
Georgia-Pacific (Horwich, Bridgend, Oughtibridge, Stubbins)  
Koch Heat Transfer Company, S.r.l (Dorset)  
Koch Membrane Systems Division (Stafford)