

KOCH'S VISION

Our Vision is to succeed long term by applying proven principles of human progress to help people improve their lives.

This requires:

- Building the capabilities that enable us to create value for others
- Creating good profit long term by providing products and services customers value more than their alternatives, while consuming fewer resources
- Building mutually beneficial relationships with all core constituencies
- Consistently practicing stewardship and compliance, especially regarding safety and the environment

We continually transform our ability to realize these aspirations by:

- Empowering all employees to self-actualize and realize their potential
- Continually improving no matter how well we are performing given the accelerating rate of creative destruction
- Understanding long-term headwinds and tailwinds, and creating the visions, strategies and capabilities that will enable us to achieve superior returns
- Better applying all five dimensions of Principle Based Management™

By being principle based, empowering employees, becoming a preferred partner and continually transforming, we create virtuous cycles of mutual benefit. These not only maximize our contributions to others, and our results, they create opportunities for individual growth.